



# Public report

Submitted by

Legal Name:
DuluxGroup (Australia) Pty Ltd





# Organisation and contact details

| Submitting organisation details | Legal name                                 | DuluxGroup (Australia) Pty Ltd                        |
|---------------------------------|--|---|
| <b></b>                         | ABN  | 67000049427   |
|                                 | ANZSIC                                     | C Manufacturing 1916 Paint and Coatings Manufacturing |
|                                 | Business/trading name/s                    |   |
|                                 | ASX code (if applicable)                   | DLX   |
| a                               | Postal address                             | PO Box 60 CLAYTON SOUTH VIC 3169 Australia            |
|                                 | Organisation phone number                  |   |
| Reporting structure             | Ultimate parent                            | DuluxGroup Limited                                    |
|                                 | Number of employees covered by this report | 3,073   |





# All organisations covered by this report

| Legal name                               | Business/trading name/s |
|--|-------------------------|
| DuluxGroup (Australia) Pty Ltd           |                         |
| Concrete Technologies Pty Ltd            |                         |
| B&D Australia Pty Ltd                    |                         |
| Automatic Technology (Australia) Pty Ltd |                         |
| Lincoln Sentry Group Pty Ltd             |                         |
| DuluxGroup Limited                       |                         |
| Parchem Construction Supplies Pty Ltd    |                         |





# Workplace profile

# Manager

| Monopolar Inneference             | OHO of lovel methods    | or short of control of control |    | No. | No. of employees |
|-----------------------------------|-------------------------|--------------------------------|----|-----|------------------|
| manager occupational categories   | Repoliting level to CEO | Employment status              | F  | M   | Total employees  |
|                                   |                         | Full-time permanent            | 0  | 1   |                  |
|                                   |                         | Full-time contract             | 0  | 0   | 0                |
| CEO/Head of Business in Australia | 0                       | Part-time permanent            | 0  | 0   | 0                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
|                                   |                         | Casual                         | 0  | 0   | 0                |
|                                   |                         | Full-time permanent            | 0  | 4   | 4                |
|                                   |                         | Full-time contract             | 0  | 0   | 0                |
| Key management personnel          | -1                      | Part-time permanent            | 0  | 0   | 0                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
|                                   |                         | Casual                         | 0  | 0   | 0                |
|                                   |                         | Full-time permanent            | 2  | 2   | 4                |
|                                   |                         | Full-time contract             | 0  | 0   | 0                |
|                                   | •                       | Part-time permanent            | 0  | 0   | 0                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
| Other even trines/Search cases    |                         | Casual                         | 0  | 0   | 0                |
|                                   |                         | Full-time permanent            | 3  | 8   | 11               |
|                                   |                         | Full-time contract             | 0  | 0   | 0                |
|                                   | -2                      | Part-time permanent            | 0  | 0   | 0                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
|                                   |                         | Casual                         | 0  | 0   | 0                |
|                                   |                         | Full-time permanent            | 11 | 24  | 35               |
|                                   |                         | Full-time contract             | 0  | 1   |                  |
|                                   | -2                      | Part-time permanent            | က  | 0   | 3                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
| Sanior Managere                   |                         | Casual                         | 0  | 0   | 0                |
|                                   |                         | Full-time permanent            | 6  | 44  | 53               |
|                                   |                         | Full-time contract             | 0  | 1   | L                |
|                                   | ဇှ                      | Part-time permanent            | 7  | ,   | 8                |
|                                   |                         | Part-time contract             | 0  | 0   | 0                |
|                                   |                         | Casual                         | 0  | 0   | 0                |



|                                 |                        |                     |     | SZ  | No of employees                  |
|---------------------------------|------------------------|---------------------|-----|-----|----------------------------------|
| Manager occupational categories | Reporting level to CEO | Employment status   | 4   | Σ   | Total employees                  |
|                                 |                        | Full-time permanent | 0   | 2   | 2                                |
|                                 |                        | Full-time contract  | 0   | 0   | 0                                |
|                                 | 4-                     | Part-time permanent | 0   | 0   | 0                                |
|                                 |                        | Part-time contract  | 0   | 0   | 0                                |
|                                 |                        | Casual              | 0   | 0   | 0                                |
|                                 |                        | Full-time permanent | 0   | 1   | 1                                |
|                                 |                        | Full-time contract  | 0   | 0   | 0                                |
|                                 | rΩ                     | Part-time permanent | 0   | 0   | 0                                |
|                                 |                        | Part-time contract  | 0   | 0   | 0                                |
|                                 |                        | Casual              | 0   | 0   | 0                                |
|                                 |                        | Full-time permanent | 1   | 1   | 2                                |
|                                 |                        | Full-time contract  | 0   | 0   | 0                                |
|                                 | -2                     | Part-time permanent | 1   | 0   |                                  |
|                                 |                        | Part-time contract  | 0   | 0   | 0                                |
|                                 |                        | Casual              | 0   | 0   | 0                                |
|                                 |                        | Full-time permanent | 23  | 73  | 96                               |
|                                 |                        | Full-time contract  | 1 1 | 0   |                                  |
|                                 | ဇှ                     | Part-time permanent | 12  | 1   | 13                               |
|                                 |                        | Part-time contract  | 0   | 1   |                                  |
|                                 |                        | Casual              | 0   | 0   | 0                                |
|                                 |                        | Full-time permanent | 33  | 103 | 136                              |
|                                 |                        | Full-time contract  | 0   | 2   | 2                                |
|                                 | 4-                     | Part-time permanent | 10  | 0   | 10                               |
|                                 |                        | Part-time contract  | 0   | 0   | 0                                |
|                                 |                        | Casual              | 0   | 0   | 0                                |
|                                 |                        | Full-time permanent | 3   | 8   | A. 110. 100. 110. 110. 100. 100. |
|                                 |                        | Full-time contract  | 0   | 2   | 2                                |
|                                 | ι¢                     | Part-time permanent | 3   | 0   | 3                                |
|                                 |                        | Part-time contract  | 0   | 0   | 0                                |
|                                 |                        | Casual              | 0   | 0   | 0                                |
| Grand total: all managers       |                        |                     | 122 | 280 | 402                              |



# Workplace profile

# Non-manager

|                                     |                     | No. of employees (exclud | excluding graduates and apprentices) | No. of graduates | s (if applicable) | No. of apprentices | es (if applicable) |                 |
|-------------------------------------|---------------------|--------------------------|--------------------------------------|------------------|-------------------|--------------------|--------------------|-----------------|
| Non-manager occupational categories | Employment status   | Ε                        | M                                    | F                | Σ                 | F                  | Σ                  | Total employees |
|                                     | Full-time permanent | 145                      | 158                                  | 19               | 6                 | 0                  | 0                  | 331             |
|                                     | Full-time contract  | 9                        | 4                                    | 1                | 0                 | 0                  | 0                  | 14              |
| Professionals                       | Part-time permanent | 46                       | 9                                    | 0                | 1                 | 0                  | 0                  | 53              |
|                                     | Part-time contract  | 3                        | 2                                    | 0                | 0                 | 0                  | 0                  | 5               |
|                                     | Casual              | 10                       | 2                                    | 0                | 0                 | 0                  | 0                  | 12              |
|                                     | Full-time permanent | 3                        | 44                                   | 0                | 0                 | 0                  | 0                  | 47              |
|                                     | Full-time contract  | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
| Technicians and trade               | Part-time permanent | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Part-time contract  | 0                        | 2                                    | 0                | 0                 | 0                  | 0                  | 2               |
|                                     | Casual              | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Full-time permanent | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Full-time contract  | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
| Community and personal service      | Part-time permanent | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Part-time contract  | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Casual              | 0                        | 0                                    | 0                | 0                 | 0                  | 0                  | 0               |
|                                     | Full-time permanent | 134                      | 121                                  | 1                | 0                 | 0                  | 0                  | 256             |
|                                     | Full-time contract  | 4                        | 3                                    | 0                | 0                 | 0                  | 0                  | 2               |
| Clerical and administrative         | Part-time permanent | 41                       | 3                                    | 0                | 0                 | -0                 | 0                  | 44              |
|                                     | Part-time contract  | 2                        | 2                                    | 0                | 0                 | 0                  | 0                  | 4               |
|                                     | Casual              | 4                        | 1                                    | 0                | 0                 | 0                  | 0                  | 5               |
|                                     | Full-time permanent | 182                      | 718                                  | 1                | 0                 | 0                  | 0                  | 901             |
|                                     | Full-time contract  | 3                        | 7                                    | 0                | 0                 | 0                  | 0                  | 10              |
| Sales                               | Part-time permanent | 84                       | 14                                   | 0                | 0                 | 0                  | 0                  | 98              |
|                                     | Part-time contract  | 1                        | 1                                    | 0                | 0                 | 0                  | 0                  | 2               |
|                                     | Casual              | 66                       | 74                                   | 0                | 0                 | 0                  | 0                  | 173             |
|                                     | Full-time permanent | 106                      | 579                                  | 2                | 2                 | 0                  | 0                  | 689             |
|                                     | Full-time contract  |                          | 7                                    | 0                | 0                 | 0                  | 0                  | 8               |
| Machinery operators and drivers     | Part-time permanent | 2                        | 9                                    | 0                | 0                 | 0                  | 0                  | 11              |
|                                     | Part-time contract  | 0                        | 1                                    | 0                | 0                 | 0                  | 0                  | 1               |
|                                     | Casual              | 0                        | 1                                    | 0                | 0                 | 0                  | 0                  |                 |



| Non-more proposed to the contract of the contr | Contrato for contratorio | No. of employees (exclud | fing graduates and apprentices) | No. of graduates | (if applicable) | No. of apprentice | s (if applicable) | Table and the   |
|--|--------------------------|--------------------------|---------------------------------|------------------|-----------------|-------------------|-------------------|-----------------|
| Non-manager occupational categories Employment status  | Employment status        | ٦                        | W                               | F                | W               | ш                 | M                 | lotal employees |
|  | Full-time permanent      | 0                        | 0                               | 0                | 0               | Ō                 | 0                 | 0               |
|  | Full-time contract       | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
| Labourers  | Part-time permanent      | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Part-time contract       | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Casual                   | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Full-time permanent      | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Full-time contract       | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
| Others   | Part-time permanent      | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Part-time contract       | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
|  | Casual                   | 0                        | 0                               | 0                | 0               | 0                 | 0                 | 0               |
| Grand total: all non-managers  |                          | 879                      | 1,756                           | 24               | 12              | 0                 | 0                 | 2.671           |





# Reporting questionnaire

## Gender equality indicator 1: Gender composition of workforce

This indicator seeks information about the gender composition of relevant employers in a standardised format, to enable the aggregation of data across and within industries. The aggregated data in your workplace profile assists relevant employers in understanding the characteristics of their workforce, including in relation to occupational segregation, the position of women and men in management within their industry or sector, and patterns of potentially insecure employment.

#### NB. IMPORTANT:

- References to the Act mean the Workplace Gender Equality Act 2012.
- A formal 'policy' and/or 'formal strategy' in this questionnaire refers to formal policies and/or strategies that are either standalone or contained within another formal policy/formal strategy.
- Data provided in this reporting questionnaire covers the TOTAL reporting period from 1 April 2017 to 31 March 2018. (This differs from the workplace profile data which is taken at a point-in-time during the reporting period).
- · Answers need to reflect ALL organisations covered in this report.
- If you select "NO, Insufficient resources/expertise" to any option, this may cover human or financial resources.
- Do you have formal policies and/or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY relating to the following?

| 1.1 | Recruitment   |
|-----|---|
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>✓ Policy</li> <li>✓ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul> |
| 1.2 | Retention   |
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul> |
| 1.3 | Performance management processes  |
|     | <ul> <li>✓ Yes (select all applicable answers)</li></ul>  |





| 1.4 | Promotions  |
|-----|---|
| ω   | <ul> <li>✓ Yes (select all applicable answers)</li> <li>☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul>   |
| 1.5 | Talent identification/identification of high potentials   |
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul>   |
| 1.6 | Succession planning   |
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul>   |
| 1.7 | Training and development  |
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul>   |
| 1.8 | Key performance indicators for managers relating to gender equality   |
|     | <ul> <li>Yes (select all applicable answers)</li> <li>□ Policy</li> <li>□ Strategy</li> <li>☑ No (you may specify why no formal policy or formal strategy is in place)</li> <li>□ Currently under development, please enter date this is due to be completed</li> <li>□ Insufficient resources/expertise</li> <li>□ Not a priority</li> </ul>     |
| 1.9 | Gender equality overall   |
|     | <ul> <li>✓ Yes (select all applicable answers)</li> <li>. ☐ Policy</li> <li>☑ Strategy</li> <li>☐ No (you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> <li>☐ Insufficient resources/expertise</li> <li>☐ Not a priority</li> </ul> |



1.10 How many employees were promoted during the reporting period against each category below?
IMPORTANT: Because promotions are included in the number of appointments in Q1.11, the number of promotions should never exceed appointments.

|   | Mana   | igers | Non-ma | nagers |
|---|--------|-------|--------|--------|
|   | Female | Male  | Female | Male   |
| Permanent/ongoing full-time employees   | 9      | 20    | 53     | 71     |
| Permanent/ongoing part-time employees   | 3      | 0     | 9      | 2      |
| Fixed-term contract full-time employees | 0      | 1     | 0      | 0      |
| Fixed-term contract part-time employees | 1      | 0     | 0      | 0      |
| Casual employees                        | 0      | 0     | 0      | 0      |

1.11 How many appointments in total (including the number of promotions above in Q1.10), were made to manager and non-manager roles during the reporting period (based on WGEA-defined managers/non-managers)?

IMPORTANT: promotions need to be added to these totals because they are considered internal appointments.

|   | Female | Male |
|---|--------|------|
| Number of appointments made to MANAGER roles (including promotions)     | 24     | 37   |
| Number of appointments made to NON-MANAGER roles (including promotions) | 246    | 378  |

1.12 How many employees resigned during the reporting period against each category below?

|   | Mana   | gers | Non-ma | nagers |
|---|--------|------|--------|--------|
|   | Female | Male | Female | Male   |
| Permanent/ongoing full-time employees   | 2      | 19   | 89     | 212    |
| Permanent/ongoing part-time employees   | 3      | 0    | 30     | 10     |
| Fixed-term contract full-time employees | 0      | 0    | 1      | 4      |
| Fixed-term contract part-time employees | 1      | 0    | 0      | 1      |
| Casual employees                        | 0      | 0    | 13     | 11     |

1.13 If your organisation would like to provide additional information relating to gender equality indicator 1, please do so below.

# Gender equality indicator 2: Gender composition of governing bodies

Gender composition of governing bodies is an indicator of gender equality at the highest level of organisational leadership and decision-making. This gender equality indicator seeks information on the representation of women and men on governing bodies. The term "governing body" in relation to a relevant employer is broad and depends on the nature of your organisation. It can mean the board of directors, trustees, committee of management, council or other governing authority of the employer.

2. The organisation(s) you are reporting on will have a governing body. In the Act, governing body is defined as "the board of directors, trustees, committee of management, council or other governing authority of the employer". This question relates to the highest governing body for your Australian entity, even if it is located overseas.



2.1



Date submitted: Unique report number: yuwcdz2kfq

|        | organisation before proceed  | eding to question 2.2                     | <b></b>   |                    |                       |
|--------|--|---|---|--------------------|-----------------------|
|        | If your organisation's gove<br>organisation's name BUT t                           |   |   |                    |                       |
| 2.1a.1 | Organisation name?   |   |   |                    |                       |
|        | DuluxGroup Limited   |   |   |                    |                       |
| 2.1b.1 | How many Chairs on this g  | governing body?                           |   |                    |                       |
|        |  |   | Female  |                    | Male                  |
|        | Number   | 0   |   | 1                  |                       |
| 2.1c.1 | How many other members   | are on this governing                     | a body (excluding th                                      | e Chair/s)?        |                       |
|        | ·  |   |   |                    | Mala                  |
|        | Number   | 3   | Female  |                    | Male                  |
|        | Number   | 3   |   | 4                  |                       |
| 2.1g.1 | Do not have control Not a priority Other (provide det  Are you reporting on any of | tails):                                   | y/board appointments n this report?                       | (provide details v | /hy):                 |
|        | ⊠ No   | E   |   |                    |                       |
| 2.2    | Do you have a formal selectorganisations covered in the                            | his report?                               | ormal selection strate                                    | gy for governin    | g body members for AL |
|        | <ul><li>✓ Yes (select all applicable</li><li>☐ Policy</li><li>☐ Strategy</li></ul> | ,   |   |                    |                       |
|        |  | governing bodies<br>evelopment, please er | olicy or formal selection<br>of ter date this is due to I |                    | ace)                  |
|        | ☐ Insufficient resour☐ Do not have contr☐ Not a priority☐ Other (provide def       | ol over governing bod                     | y appointments (provid                                    | le details why)    |                       |
| 2.3    | Does your organisation op<br>"incorporated" entity - Pty                           |   |   |                    | anisation is an       |
|        | ☐ Yes<br>⊠ No  |   |   |                    |                       |

Please answer the following questions relating to each governing body covered in this report.

Note: If this report covers more than one organisation, the questions below will be repeated for each





2.5 If your organisation would like to provide additional information relating to gender equality indicator 2, please do so below.

# Gender equality indicator 3: Equal remuneration between women and men

Equal remuneration between women and men is a key component of improving women's economic security and progressing gender equality.

| 3. | Do you | u have a formal policy and/or formal strategy on remuneration generally?   |
|----|--------|--|
|    | ⊠ Yes  | s (select all applicable answers)  □ Policy  |
|    | ☐ No   | <ul> <li>☑ Strategy</li> <li>(you may specify why no formal policy or formal strategy is in place)</li> <li>☐ Currently under development, please enter date this is due to be completed</li> </ul>  |
|    |        | ☐ Insufficient resources/expertise ☐ Salaries set by awards/industrial or workplace agreements   |
|    |        | <ul> <li>☐ Non-award employees paid market rate</li> <li>☐ Not a priority</li> <li>☐ Other (provide details):</li> </ul>   |
|    | 3.1    | Are specific gender pay equity objectives included in your formal policy and/or formal strategy?   |
|    |        | ☑ Yes (provide details in question 3.2 below)  |
|    |        | ☐ No (you may specify why pay equity objectives are not included in your formal policy or formal strategy) ☐ Currently under development, please enter date this is due to be completed  |
|    |        | ☐ Salaries set by awards/industrial or workplace agreements ☐ Insufficient resources/expertise   |
|    |        | <ul> <li>Non-award employees paid market rate</li> <li>Not a priority</li> <li>Other (provide details):</li> </ul>   |
|    | 3.2    | Does your formal policy and/or formal strategy include any of the following gender pay equity objectives (select all applicable answers)?  |
|    |        |  |
|    |        | <ul> <li>☑ To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance pay reviews)</li> <li>☐ To be transparent about pay scales and/or salary bands</li> </ul> |
|    |        | ☐ To ensure managers are held accountable for pay equity outcomes ☐ To implement and/or maintain a transparent and rigorous performance assessment process ☐ Other (provide details):  |
| 4. |        | ou analysed your payroll to determine if there are any remuneration gaps between women and men (i.e. cted a gender pay gap analysis)?  |
|    | ⊠ Yes  | s - the most recent gender remuneration gap analysis was undertaken:  Within last 12 months  |
|    |        | ☐ Within last 1-2 years ☐ More than 2 years ago but less than 4 years ago  |
| ×  | □ No   | ☐ Other (provide details): (you may specify why you have not analysed your payroll for gender remuneration gaps) ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise   |

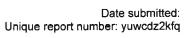




|      | ☐ Salaries for ALL employees (including managers) are set by awards or industrial agreements AND there is no or discretion in pay changes (for example because pay increases occur only when there is a change in tenure or cations)                                     |
|------|--|
|      | ☐ Salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there in for discretion in pay changes (because pay increases can occur with some discretion such as performance sments) ☐ Non-award employees paid market rate |
|      | Not a priority Other (provide details):  |
| 4.01 | You may provide details below on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like and/or organisation-wide).   |
| 4.1  | Did you take any actions as a result of your gender remuneration gap analysis?   |
|      | <ul> <li>Yes – indicate what actions were taken (select all applicable answers)</li></ul>  |
|      | ☐ Other (provide details):   |
| 4.2  | If your organisation would like to provide additional information relating to gender equality indicator 3, please do so below:   |

# Gender equality indicator 4: Flexible working and support for employees with family and caring responsibilities

This indicator will enable the collection and use of information from relevant employers about the availability and utility of employment terms, conditions and practices relating to flexible working arrangements for employees and to working arrangements supporting employees with family or caring responsibilities. One aim of this indicator is to improve the capacity of women and men to combine paid work and family or caring responsibilities through such arrangements. The achievement of this goal is fundamental to gender equality and to maximising Australia's skilled workforce.







|       | A "PR<br>greate | IMARY CARER" is the member of a couple or a single carer, REGARDLESS OF GENDER, identified as having er responsibility for the day-to-day care of a child.   |
|-------|-----------------|--|
|       |                 | u provide EMPLOYER FUNDED paid parental leave for PRIMARY CARERS that is available for women AND n addition to any government funded parental leave scheme for primary carers?   |
|       |                 | s. (Please indicate how employer funded paid parental leave is provided to the primary carer):  By paying the gap between the employee's salary and the government's paid parental leave scheme  By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of   |
|       | □ No            | ver which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks  As a lump sum payment (paid pre- or post- parental leave, or a combination)  We offer paid parental leave for primary carers that is available to women ONLY (e.g. maternity leave). (Please  |
|       |                 | e how employer funded paid parental leave is provided to women ONLY):  By paying the gap between the employee's salary and the government's paid parental leave scheme By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of ver which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks |
|       | ☐ No            | As a lump sum payment (paid pre- or post- parental leave, or a combination), we offer paid parental leave for primary carers that is available to men ONLY. (Please indicate how employer funded arental leave is provided to men ONLY):   |
|       | time o          | ☐ By paying the gap between the employee's salary and the government's paid parental leave scheme ☐ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of ver which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks  |
|       | □No             | ☐ As a lump sum payment (paid pre- or post- parental leave, or a combination)  not available (you may specify why this leave is not provided)  ☐ Currently under development, please enter date this is due to be completed  |
|       |                 | ☐ Insufficient resources/expertise ☐ Government scheme is sufficient ☐ Not a priority  |
|       |                 | Other (provide details):   |
|       | 5.1             | How many weeks of EMPLOYER FUNDED paid parental leave for primary carers is provided? If different amounts of leave are provided (e.g. based on length of service) enter the MINIMUM number of weeks provided to eligible employees:   |
|       |                 | 12   |
| a.    | carers          | r organisation would like to provide additional information on your paid parental leave for primary<br>se.g. eligibility period, where applicable the maximum number of weeks provided, and other<br>gements you may have in place, please do so below.  |
|       |                 |  |
|       | 5.2             | What proportion of your total workforce has access to employer funded paid parental leave for PRIMARY CARERS?  |
|       |                 | In your calculation, you MUST INCLUDE CASUALS when working out the proportion.   |
|       |                 | ☐ <10%<br>☐ 10-20%   |
|       |                 | ☐ 21-30%<br>☐ 31-40%   |
|       |                 | ☐ 41-50%<br>☐ 51-60%   |
|       |                 | ☐ 61-70%   |
|       |                 | ☐ 71-80%<br>☐ 81-90%   |
|       |                 | <u> </u>   |
|       |                 | ☑ 100%   |
| S., ; |                 | CONDARY CARER" is a member of a couple or a single carer, REGARDLESS OF GENDER, who is not the ry carer.   |
|       |                 | u provide EMPLOYER FUNDED paid parental leave for SECONDARY CARERS that is available for men and en, in addition to any government funded parental leave scheme for secondary carers?  |
|       | ⊠ Ye            | s  |





|     | ☐ No     | we offer paid you may spe Currently Insufficie | d parenta<br>ecify why<br>under o<br>nt resou | al leave for SE<br>y employer fun<br>levelopment, p<br>rces/expertise | CONDARY<br>ded paid pa<br>lease enter | CARERS frental leav | hat is a<br>e for se | vailable to men ON<br>vailable to women<br>condary carers is n<br>be completed | ONLY       | paternity leave)  |       |
|-----|----------|--|---|---|---------------------------------------|---------------------|----------------------|--|------------|-------------------|-------|
|     |          | ☐ Governm☐ Not a prid☐ Other (pr               | ority   | eme is sufficier<br>etails):  | nt                                    |                     |                      |  |            |                   |       |
|     | 6.1      |  | leave a                                       | re provided (e  |                                       |                     |                      | ovided for SECON<br>ice) enter the MINI  |            |                   |       |
|     |          | 3  |   |   |                                       |                     |                      |  |            |                   |       |
| 6a. |          |  |   |   |                                       |                     |                      | your paid parenta<br>n place etc, please                                       |            |                   |       |
|     |          |  |   |   |                                       |                     |                      |  |            |                   |       |
|     | 6.2      | CARERS?  |   |   |                                       |                     |                      | oyer funded paid paid paid paid paid paid paid pai                             |            |                   | IDARY |
|     |          |  | 10%   | ulution, you i  | 1001 111021                           | DE ONOC             | ALO W                | non working out t  | ic prope   | 71.11011.         |       |
|     |          | □ 1  | 0-20%<br>1-30%                                |   |                                       |                     |                      |  |            |                   |       |
|     |          | □ 3  | 1-40%   |   |                                       |                     |                      |  |            |                   |       |
|     |          | □ 5  | 1-50%<br>1-60%                                |   |                                       |                     |                      |  |            |                   |       |
|     |          | □ 7  | 1-70%<br>1-80%                                |   |                                       |                     |                      |  |            |                   |       |
|     |          |  | 1-90%<br>1-99%                                |   |                                       |                     |                      |  |            |                   |       |
|     |          | ☑ 10   | 00%   |   |                                       |                     |                      |  |            |                   |       |
| 7.  |          |  |   | ave taken pare<br>al leave, regar                                     |                                       |                     |                      | ing period (paid a<br>d.   | nd/or un   | paid)? Include    |       |
|     |          |  |   | Priman, o   | arer's leave                          |                     |                      | Secondary ca   | rer's leav | Α.                |       |
|     |          |  |   | Female  |                                       | fale                |                      | Female   | ei s icav  | Male              |       |
|     | Managers |  | 9   |   | 0                                     |                     | 0                    |  | 2          |                   |       |
|     | 7.1      |  |   |   |                                       |                     |                      | ng the reporting pon<br>n it commenced.  | eriod (pa  | iid and/or unpaid | 1)?   |
|     |          |  |   |   | Primary ca                            | ırer's leave        |                      | Second   | lary care  | r's leave         |       |
|     |          |  |   |   | Female                                |                     | ale                  | Female   |            | Male              |       |
|     |          | Non-manage                                     | ers   | 58  |                                       | 5                   |                      | 3  |            | 29                |       |

- How many MANAGERS, during the reporting period, ceased employment before returning to work from parental leave, regardless of when the leave commenced? 8.
  - Include those where parental leave was taken continuously with any other leave type. For example, where annual leave or any other paid or unpaid leave is also taken at that time.
     'Ceased employment' means anyone who has exited the organisation for whatever reason, including
  - resignations, redundancies and dismissals.





|     |      |  | Female   | (   | Male   |         |
|-----|------|--|--|---|--|---------|
|     | Mana | ngers 0  |  | 0   |  |         |
|     | 8.1  | How many NON-MANAGERS, during the parental leave, regardless of when the leave include those where parental leave where annual leave or any other paid or 'Ceased employment' means any resignations, redundancies and dismiss   | eave commenced?<br>ve was taken continuunpaid leave is also<br>one who has exited  | uously with any o   | ther leave type. For exam<br>e.                      | ple,    |
|     |      |  |  | Female  | Male   |         |
|     |      | Non-managers   | 3  |   | 0  |         |
| 9.  | Do y | ou have a formal policy and/or formal strat  | egy on flexible wor  | king arrangement  | s?   |         |
|     |      | es (select all applicable answers)    Policy     Strategy     (you may specify why no formal policy or for     Currently under development, please en     Insufficient resources/expertise     Don't offer flexible arrangements     Not a priority     Other (provide details):   |  |   |  |         |
|     | 9.1  | You may indicate which of the following  A business case for flexibility has been on the Leaders are visible role models of flexiby Flexible working is promoted throughout Targets have been set for engagement Targets have been set for men's engage Leaders are held accountable for improving Manager training on flexible working is Employee training is provided throughout Team-based training is provided throughout Employees are surveyed on whether the The organisation's approach to flexibility The impact of flexibility is evaluated (eg Metrics on the use of, and/or the impact Metrics on the use of, and/or the impact | established and endo<br>le working<br>t the organisation<br>in flexible work<br>ement in flexible work<br>ving workplace flexible<br>orovided throughout to<br>the organisation<br>hout the organisation<br>by have sufficient flex<br>y is integrated into clie<br>reduced absenteeism<br>of, flexibility measure | orsed at the leaders  (ality the organisation  (billity ent conversations n, increased employes are reported to leaders | ship level  byee engagement) key management personne | ı       |
| 10. | Do y | ou have a formal policy and/or formal strat  | egy to support emp   | loyees with famil   | y or caring responsibilitie                          | :s?     |
|     |      | es (select all applicable answers)    Policy   | nter date this is due to   |   |  |         |
| 11. |      | ou offer any other support mechanisms, o<br>employer-subsidised childcare, breastfeed  |  | employees with fa   | amily or caring responsib                            | ilities |
|     | ⊠ Ye | es<br>o (you may specify why non-leave based mea   | sures are not in plac  | e)  |  |         |





|        | ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority ☐ Other (considered data lie)                                    |
|--------|---|
|        | Other (provide details):  |
| 11.1   | Please select what support mechanisms are in place and if they are available at all worksites.  • Where only one worksite exists, for example a head-office, select "Available at all worksites". |
|        | ☐ Employer subsidised childcare ☐ Available at some worksites only  |
|        | Available at all worksites  |
|        | On-site childcare   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | ☑ Breastfeeding facilities  |
|        | ☑ Available at some worksites only  |
|        | Available at all worksites  |
|        | Childcare referral services   |
|        | ☐ Available at some worksites only ☐ Available at all worksites   |
|        | ☐ Internal support networks for parents   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | Return to work bonus (only select this option if the return to work bonus is NOT the balance of paid parental leave   |
|        | when an employee returns from leave)  |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | Information packs to support new parents and/or those with elder care responsibilities  |
|        | ☐ Available at some worksites only ☑ Available at all worksites   |
|        | Referral services to support employees with family and/or caring responsibilities   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | ☐ Targeted communication mechanisms, for example intranet/ forums   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | Support in securing school holiday care   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | ☐ Coaching for employees on returning to work from parental leave ☐ Available at some worksites only  |
|        | ☐ Available at all worksites  |
|        | ☐ Parenting workshops targeting mothers   |
|        | ☐ Available at some worksites only  |
|        | Available at all worksites  |
|        | Parenting workshops targeting fathers   |
|        | Available at some worksites only  |
|        | Available at all worksites  |
|        | None of the above, please complete question 11.2 below  |
|        |   |
| -      | u have a formal policy and/or formal strategy to support employees who are experiencing family or domestic  |
| violen | ce?   |
|        |   |
| Yes    | s (select all applicable answers)   |
|        |   |
|        | □ Strategy  |
| ∐ No   | (you may specify why no formal policy or formal strategy is in place)   |
|        | Currently under development, please enter date this is due to be completed  |
|        | ☐ Insufficient resources/expertise ☐ Included in award/industrial or workplace agreements   |
|        | ☐ Not aware of the need   |
|        | Not a ware of the need  |
|        | Other (please provide details):   |
|        |   |

12.





| ⊠ Y             |   | mestic violence?   |  |  |                         |
|-----------------|---|--|--|--|-------------------------|
|                 | es (select all applicable answers)  |  |  |  |                         |
|                 |   | ing access to a psych  | ologist, chaplain  | or counsellor)                             |                         |
|                 | ☐ Training of key personnel   |  |  |  |                         |
|                 | A domestic violence clause is in an er  | iterprise agreement o  | r workplace agre   | ement                                      |                         |
|                 | <ul> <li>☐ Workplace safety planning</li> <li>☒ Access to paid domestic violence leav</li> </ul>  | e (contained in an en  | terprise/workpla   | ce agreement)                              |                         |
|                 | Access to unpaid domestic violence le   |  |  |  | t)                      |
|                 | Access to paid domestic violence leave  | re (not contained in ar  | enterprise/work  | place agreeme                              | nt)                     |
|                 | Access to unpaid leave  |  |  |  |                         |
|                 | ☐ Confidentiality of matters disclosed  | domostis violones sun  | nort convices for  | ovport advice                              |                         |
|                 | □ Referral of employees to appropriate of the protection from any adverse action or the protection from any adverse action or the protection.   |  |  |  | iolence                 |
|                 | ☐ Flexible working arrangements   | discrimination based   | on the discissor   | o or domicodio v                           |                         |
|                 | ☐ Provision of financial support (e.g. adv  | ance bonus payment   | or advanced pa   | y)   |                         |
|                 | Offer change of office location   |  |  |  |                         |
|                 | ☐ Emergency accommodation assistance  |  |  |  |                         |
|                 | <ul><li>☐ Access to medical services (e.g. docto</li><li>☐ Other (provide details):</li></ul>   | or or nurse)   |  |  |                         |
| Πи              | o (you may specify why no other support me  | echanisms are in plac  | e)   |  |                         |
|                 | ☐ Currently under development, please   |  |  |  |                         |
|                 | Insufficient resources/expertise  |  |  |  |                         |
|                 | ☐ Not aware of the need   |  |  |  |                         |
|                 | ☐ Not a priority ☐ Other (provide details):   |  |  |  |                         |
|                 | ☐ Other (provide details).  |  |  |  |                         |
| •               | flexible hours of work<br>compressed working weeks<br>time-in-lieu  |  |  |  |                         |
| Option          |   | men formally but to in the men and men.  | men informally,  | you would se                               | lect NO.                |
| Optic<br>For e  | compressed working weeks time-in-lieu telecommuting part-time work job sharing carer's leave purchased leave unpaid leave. ons may be offered both formally and/or example, if time-in-lieu is available to work, the option/s in place are available to both o, some/all options are not available to both   | men formally but to it<br>h women and men.<br>women AND men.<br>available? Please tic<br>s option is NOT avail | sk the related cl  | neckboxes.<br>nployees.                    | lect NO.                |
| Option<br>For e | compressed working weeks time-in-lieu telecommuting part-time work job sharing carer's leave purchased leave unpaid leave. ons may be offered both formally and/or example, if time-in-lieu is available to wor es, the option/s in place are available to bot o, some/all options are not available to both Which options from the list below are                                | men formally but to it<br>h women and men.<br>women AND men.<br>available? Please tic<br>s option is NOT avail | k the related cl   | neckboxes.<br>nployees.                    | anagers                 |
| Option<br>For e | compressed working weeks time-in-lieu telecommuting part-time work job sharing carer's leave purchased leave unpaid leave. ons may be offered both formally and/or example, if time-in-lieu is available to wor es, the option/s in place are available to bot o, some/all options are not available to both  Which options from the list below are Unticked checkboxes mean this | h women and men. women AND men. available? Please tic s option is NOT avail                                    | ck the related cl<br>lable to your en<br>agers<br>Informal | neckboxes.<br>nployees.<br>Non-m<br>Formal | anagers<br>Informa      |
| Option<br>For e | compressed working weeks time-in-lieu telecommuting part-time work job sharing carer's leave purchased leave unpaid leave. ons may be offered both formally and/or example, if time-in-lieu is available to wor es, the option/s in place are available to bot o, some/all options are not available to both  Which options from the list below are Unticked checkboxes mean this | h women and men. women AND men. available? Please ticks option is NOT avail  Man Formal                        | ik the related clable to your en<br>agers<br>Informal      | neckboxes.<br>nployees.<br>Non-m<br>Formal | anagers<br>Informa<br>⊠ |
| Option<br>For e | compressed working weeks time-in-lieu telecommuting part-time work job sharing carer's leave purchased leave unpaid leave. ons may be offered both formally and/or example, if time-in-lieu is available to wor es, the option/s in place are available to bot o, some/all options are not available to both  Which options from the list below are Unticked checkboxes mean this | h women and men. women AND men. available? Please tic s option is NOT avail                                    | ck the related cl<br>lable to your en<br>agers<br>Informal | neckboxes.<br>nployees.<br>Non-m<br>Formal | anagers<br>Informa      |

 $\boxtimes$ 

 $\boxtimes$ 

 $\boxtimes$ 

 $\boxtimes$ 

X

 $\boxtimes$ 

Part-time work

Job sharing

Carer's leave

Unpaid leave

Purchased leave





|     | 14.3         | You may specify why any of the above options are NOT available to your employees.   |
|-----|--------------|---|
|     |              | ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise ☐ Not a priority  |
|     |              | Other (provide details):  |
|     | 14.4         | If your organisation would like to provide additional information relating to gender equality indicator 4, please do so below:  |
|     |              |   |
|     |              | equality indicator 5: Consultation with employees on issues ning gender equality in the workplace   |
|     |              | equality indicator seeks information on what consultation occurs between employers and employees on issues ender equality in the workplace.   |
| 15. | Have         | you consulted with employees on issues concerning gender equality in your workplace?  |
|     | ⊠ Ye<br>□ No | s (you may specify why you have not consulted with employees on gender equality)  Not needed (provide details why): Insufficient resources/expertise Not a priority Other (provide details):  |
|     | 15.1         | How did you consult with employees on issues concerning gender equality in your workplace?  |
| €   |              | <ul> <li>Survey</li> <li>Consultative committee or group</li> <li>Focus groups</li> <li>Exit interviews</li> <li>Performance discussions</li> <li>Other (provide details):</li> </ul>   |
|     | 15.2         | Who did you consult?  |
|     |              | ☐ All staff ☐ Women only ☐ Men only ☑ Human resources managers ☐ Management ☐ Employee representative group(s) ☑ Diversity committee or equivalent ☐ Women and men who have resigned while on parental leave ☐ Other (provide details): |
|     | 15.3         | If your organisation would like to provide additional information relating to gender equality indicator 5, please do so below.  |
|     |              |   |

Gender equality indicator 6: Sex-based harassment and discrimination





The prevention of sex-based harassment and discrimination (SBH) has been identified as important in improving workplace participation. Set by the Minister, this gender equality indicator seeks information on the existence of a SBH policy and/or strategy and whether training of managers on SBH is in place.

| 16.         | Do you | have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?   |
|-------------|--------|--|
|             | ⊠ Yes  | (select all applicable answers)  ☑ Policy  |
|             |        | ☐ Strategy   |
|             | □ No ( | you may specify why no formal policy or formal strategy is in place)  Currently under development, please enter date this is due to be completed  Insufficient resources/expertise |
|             |        | ☐ Included in award/industrial or workplace agreement ☐ Not a priority   |
|             |        | Other (provide details):   |
|             | 16.1   | Do you include a grievance process in any sex-based harassment and discrimination prevention formal policy and/or formal strategy?   |
|             |        | ⊠ Yes  |
|             |        | No (you may specify why a grievance process is not included)   |
|             |        | ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise  |
|             |        | ☐ Not a priority   |
|             |        | Other (provide details):   |
| 17.         | Do you | provide training for all managers on sex-based harassment and discrimination prevention?   |
|             | ⊠ Yes  | - please indicate how often this training is provided:   |
|             |        | <ul> <li>✓ At induction</li> <li>✓ At least annually</li> </ul>  |
|             |        | ☐ Every one-to-two years   |
|             |        | ☑ Every three years or more  |
|             |        | ☐ Varies across business units   |
|             | _      | Other (provide details):   |
|             | ☐ No   | (you may specify why this training is not provided)  |
|             |        | ☐ Currently under development, please enter date this is due to be completed ☐ Insufficient resources/expertise  |
|             |        | ☐ Not a priority   |
|             |        | Other (provide details):   |
|             | 17.1   | If your organisation would like to provide additional information relating to gender equality indicator 6, please do so below:   |
|             |        |  |
|             |        |  |
| <b>04</b> L |        |  |
| Oth         | ег     |  |

If your organisation has introduced any outstanding initiatives that have resulted in improved gender equality in

(As with all questions in this questionnaire, information you provide here will appear in your public report.)

your workplace, please tell us about them.

18.





## Gender composition proportions in your workplace

### Important notes:

- 1. Proportions are based on the data contained in your workplace profile and reporting questionnaire.
- Some proportion calculations will not display until you press Submit at step 6 on the reporting page in the portal. When your CEO signs off the report prior to it being submitted, it is on the basis that the proportions will only reflect the data contained in the report.
- 3. If any changes are made to your report after it has been submitted, the proportions calculations will be refreshed and reflect the changes after you have pressed **Re-submit** at step 6 on the reporting page.

Based upon your workplace profile and reporting questionnaire responses:

### Gender composition of workforce

1. the gender composition of your workforce overall is 33.4% females and 66.6% males.

#### **Promotions**

- 2. 44.4% of employees awarded promotions were women and 55.6% were men
  - i. 38.2% of all manager promotions were awarded to women
  - ii. 45.9% of all non-manager promotions were awarded to women.
- 3. 8.4% of your workforce was part-time and 8.9% of promotions were awarded to part-time employees,

#### Resignations

- 4. 35.1% of employees who resigned were women and 64.9% were men
  - i. 24.0% of all managers who resigned were women
  - ii. 35.8% of all non-managers who resigned were women.
- 5. 8.4% of your workforce was part-time and 11.4% of resignations were part-time employees.

#### Employees who ceased employment before returning to work from parental leave

- i. 4.3% of all women who utilised parental leave ceased employment before returning to work
- ii. 0.0% of all men who utilised parental leave ceased employment before returning to work
- iii. N/A managers who utilised parental leave and ceased employment before returning to work were women
- iv. 100.0% of all non-managers who utilised parental leave and ceased employment before returning to work were women.

# Notification and access

List of employee organisations:

# CEO sign off confirmation

| Name    | of | CEO | or | equivalent: |
|---------|----|-----|----|-------------|
| IVALLIE | VΙ | CEU | VΙ | equivalent. |

Confirmation CEO has signed the report:

PIA

**PATRICK HOULIHAN** 

CEO signature:

Date:

\* Marke

Manager and American